

International Multidisciplinary Journal of Science, Technology, and Business

Volume No: 03 Issue No: 02 (2024) https://doi.org/10.5281/zenodo.13122239

The Uneven Pace of Digital Transformation across Economic Sectors: A Comparative Analysis

Gail McDaniel¹

¹ School of Business, American International Theism University, Florida, USA Email: gmcdan3@my.wgu.edu

Abstract: This research, which delves into the varying rates of digital transformation across global economic sectors, is essential to the digital economy. It contrasts industries rapidly adopting cutting-edge innovations with those facing significant adoption barriers, revealing a stark dichotomy. By analyzing adoption patterns, driving factors, and obstacles across different sectors, this paper underscores the need for targeted policies to foster inclusive digital advancement. The findings highlight the importance of addressing sector-specific challenges to ensure equitable participation in the digital economy.

Introduction:

Digital transformation is reshaping the global economy, offering unprecedented opportunities for growth and competitiveness. However, its impact varies dramatically across sectors. While some industries have embraced disruptive technologies, fundamentally altering their operations and business models, others lag due to systemic constraints (OECD library, 2019). This disparity in adoption rates and digital fluency has significant implications for economic growth, competitiveness, and social equity.

This study, which aims to analyze the disparity in digital transformation across sectors, has the potential to guide policymakers and industry leaders. By understanding the nuances of digital adoption across sectors, they can develop more effective strategies to accelerate digital transformation and ensure inclusive growth in the digital age.

The research addresses the following key questions:

- 1. How do adoption rates of digital technologies vary across different economic sectors?
- 2. What factors contribute to the rapid digital transformation in leading sectors?

- 3. What barriers impede digital adoption in lagging industries?
- 4. What are the implications of this uneven digital transformation for economic growth and competitiveness?

Global Internet Map (2018)

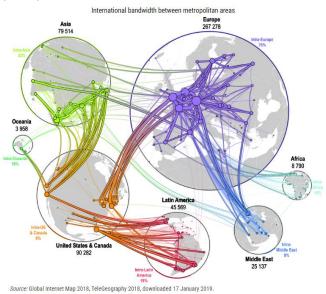


Figure 1: Global Internet Map (2018). This map illustrates the global distribution of internet connectivity, providing context for the digital transformation discussed in this paper. Source: OECD iLibrary, 2019.,

Adopted from: (https://www.oecd-ilibrary.org/sites/9789264311992-

en/1/2/1/1/index.html?itemId=/content/publication/9789264311992-

en& csp =32da5d2095ef596b16d96b0367b9d519&itemIGO=oecd&itemContentType=book)

Methodology

This research employs a qualitative, comparative approach based on desk research and literature review. Data from industry reports, policy briefs, academic studies, and statistical datasets are synthesized to assess technology adoption rates and impacts across sectors.

The analysis focuses on three categories of sectors:

- 1. Leading sectors with high digital adoption rates
- 2. Moderately impacted sectors are showing progress but facing challenges.
- 3. Lagging sectors struggling with digital transformation

We examine adoption patterns of critical technologies such as cloud computing, artificial intelligence, the Internet of Things (IoT), and data analytics for each category. We also analyze the impact of these technologies on business models, operational efficiency, and market competitiveness.

Results and Discussion

Web maturity and advanced ICT functions, by industry, EU countries, 2018

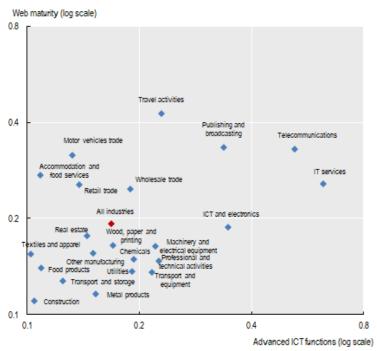


Figure 2: Web maturity and advanced ICT functions by industry in EU countries, 2018. This graph demonstrates the varying levels of digital adoption across different sectors, highlighting the disparity discussed in this paper. Source: OECD iLibrary, 2019.,

Adopted from: (https://www.oecd-ilibrary.org/sites/9789264311992-en/1/2/1/1/index.html?itemId=/content/publication/9789264311992-en& csp =32da5d2095ef596b16d96b0367b9d519&itemIGO=oecd&itemContentType=book)

Leading Sectors

The Information and Communications Technology (ICT) sector spearheads digital innovation, developing transformative technologies like cloud computing, AI, and blockchain (Tozer, 2023). This sector's rapid evolution drives digital transformation across other industries, creating a ripple effect throughout the economy.

Finance, retail, media, and entertainment have rapidly adopted these innovations, fundamentally altering their operations and business models.

Finance: The financial services industry has undergone a profound digital transformation, reshaping traditional banking, insurance, and investment management.

- Mobile banking has exploded, with 61% of adults globally using mobile banking by 2020 (Srinivas & Ross, 2018).
- Digital lending platforms using AI and alternative credit scoring expand access to capital for individuals and businesses.
- Blockchain and cryptocurrency adoption is growing, with over 106 million users globally, catalyzing decentralization in financial transactions.
- Insurtech innovations like on-demand insurance and usage-based coverage are personalizing policies and disrupting traditional insurance models.

Retail: E-commerce and omnichannel models redefine consumer shopping behavior and expectations (Shaping the Future of Retail for Consumer Industries, 2023).

- Global e-commerce growth rates exceeded 20% annually in major economies pre-COVID-19, with China's digital retail penetration surpassing 30%.
- Digital-first brands using social and mobile marketing are challenging traditional retail models.
- Omni-channel retail strategies, blending physical and online sales channels, have become critical for success.
- Digital technologies are transforming supply chain management, with automated fulfillment using robots and drones expected to make up 65% of all logistics by 2030.

Media & Entertainment: The shift towards online and on-demand consumption has transformed the media landscape (Arkenberg et al., 2023).

- Over 60% of households globally subscribe to at least one streaming video platform.
- Digital formats now dominate music industry revenues, with 94% coming from streaming subscriptions and digital downloads in 2019.
- Online advertising is overtaking traditional media, with global digital ad spending projected to surpass conventional media by 2024.
- The gaming industry is increasingly shifting online and mobile, with mobile gaming accounting for over 50% of the nearly \$200 billion global video game market.

Moderately Impacted Sectors

Healthcare and government sectors show growing adoption of digital technologies but face systemic impediments to complete transformation.

Healthcare

• Telemedicine adoption has accelerated, with global utilization projected to reach one billion visits annually by 2025 (Srinivas & Ross, 2018).

Volume No. **03** Issue No. **02(2024) 202314**

- Over 325,000 mobile health apps now assist consumers in managing lifestyles, medications, and accessing records.
- AI and robotics are transforming diagnostics and treatment, potentially generating \$150 billion annually within a decade.
- However, challenges like patient privacy concerns, lack of data-sharing standards between providers, and complex regulations hinder rapid progress.

Government

- Digital governance initiatives are expanding access to public services, with countries like Estonia offering 99% of government services online.
- Social media is increasingly used for public outreach and citizen engagement.
- However, bureaucratic inertia, weak technology capacities, and legacy systems impede rapid transformation. Over 80% of US federal IT expenditure goes into operating outdated systems.

Lagging Sectors

Manufacturing, construction, and agriculture face the most significant barriers to digital adoption. Legacy processes, infrastructure limitations, and fragmented small-scale operations impede widespread technology assimilation.

Manufacturing

- Industrial robot installations have grown by 13% annually, crossing 400,000 in 2021 (SCB, U.S. Digital Economy: New and Revised Estimates, 2017-2022, 2023).
- 56% of manufacturers surveyed claim digital supply chain optimization is a strategic priority.
- 3D printing transforms prototyping, with 61% of manufacturers accelerating and customizing prototyping.
- However, high equipment costs, operational risks, and skills gaps prevent small and medium manufacturers from fully optimizing operations via advanced analytics and automation.

Construction

- Emerging technologies like autonomous equipment, augmented reality, and Building Information Modelling (BIM) show potential for improving project lifecycle management (Barbosa et al., 2017).
- AR applications demonstrate 30% quicker project completions, but adoption is limited to large firms due to costs.

- BIM adoption facilitates efficient design coordination and simulations, but only 30% of new global projects utilize BIM due to a lack of regulatory mandates.
- Mainstream technology adoption in core site operations remains minimal, indicating that construction's digital transformation may take the better part of the coming decade.

Agriculture

- Precision agriculture technologies enable targeted land, water, and fertilizer use, potentially reducing resource inefficiencies that cost farmers billions annually.
- However, small and fragmented landholdings limit tech access. Only 55% of rural populations in South Asia have mobile connectivity, and smartphone adoption remains under 20% (Digital Transformation in Agriculture and Rural Areas, n.d.).
- 60% of smallholder farmers lack access to essential digital financial services, and only 43% can access actionable agricultural information online, indicating early-stage tech adoption.

A roadmap for building the digital future of food and agriculture.



Figure 3: A roadmap for building the digital future of food and agriculture. This image outlines vital steps and technologies for advancing digital adoption in the agricultural sector—Source: World Bank, 2021.

Adopted from: (https://www.worldbank.org/en/news/feature/2021/03/16/a-roadmap-for-building-the-digital-future-of-food-and-agriculture)

Conclusion:

The pace of digital transformation varies significantly across economic sectors, creating a digital divide with profound implications for economic growth and competitiveness. While the ICT, finance, retail, and media industries have experienced profound disruption and innovation, manufacturing, agriculture, and construction sectors face persistent barriers to technology adoption.

This uneven digital transformation risks exacerbating economic inequalities and hindering overall economic progress. Addressing sector-specific challenges and fostering digital skills development across all industries is crucial for ensuring inclusive growth in the digital age.

Volume No. **03** Issue No. **02(2024) 202314**

Policymakers and industry leaders must collaborate to create targeted strategies that accelerate digital adoption in lagging sectors. These strategies may include investments in digital infrastructure, incentives for technology adoption among small and medium enterprises, and programs to enhance digital literacy and skills across the workforce.

Future Research:

Further studies should focus on

- 1. Analyzing adoption patterns within and across sectors to support targeted policymaking.
- 2. Investigating successful digital transformation cases in traditional industries to provide insights for accelerating adoption in lagging sectors.
- 3. Assessing the long-term economic and social impacts of uneven digital transformation.
- 4. Exploring innovative policy approaches to bridge the digital divide between leading and lagging sectors.

By addressing these research areas, we can develop more effective strategies to foster inclusive digital transformation across all economic sectors, ensuring that the benefits of technological progress are widely shared.

References

- Arbanas, J., & Littmann, D. (2023, May 24). 2023 Telecommunications Industry Outlook | Deloitte Global. Deloitte. Retrieved February 4, 2024, from https://www.deloitte.com/global/en/Industries/tmt/perspectives/telecommunications-industry-outlook.html
- Arkenberg, C., Auxier, B., Jarvis, D., & Steinhart, M. (2023, May 15). TMT Outlooks 2023: Changes in store for sports, media, and entertainment. Deloitte Insights. Retrieved February 4, 2024, from https://www2.deloitte.com/xe/en/insights/industry/technology/sports-and-entertainment-trends.html
- Barbosa, F., Mischke, J., & Parsons, M. (2017, July 18). Improving construction productivity. McKinsey & Company. Retrieved February 4, 2024, from https://www.mckinsey.com/capabilities/operations/our-insights/improving-construction-productivity.
- Collis, R. C. S. (2021, December 25). Digital Agriculture for Small-Scale Producers: Challenges and Opportunities. December 2021 | Communications of the ACM. Retrieved February 4, 2024, from https://cacm.acm.org/magazines/2021/12/256930-digital-agriculture-for-small-scale-producers/abstract
- Digital transformation in agriculture and rural areas. (n.d.). Research and Innovation. Retrieved February 4, 2024, from https://research-and-innovation.ec.europa.eu/research-areas/digital-transformation-agriculture-and-rural-areas en
- Digital Transformation Market Insights. (2023). Retrieved February 5, 2024, from https://www.mordorintelligence.com/industry-reports/digital-transformation-market
- OECD iLibrary. (March 2019). Measuring the Digital Transformation A Roadmap for the Future. www.oecd-ilibrary.org. Retrieved February 5, 2024, from <a href="https://www.oecd-ilibrary.org/sites/9789264311992-en/1/2/1/index.html?itemId=/content/publication/9789264311992-en&_csp_=32da5d2095ef596b16d96b0367b9d519&itemIGO=oecd&itemContentType=book
- SCB, U.S. Digital Economy: New and Revised Estimates, 2017–2022, December 2023. (n.d.). Apps.bea.gov. Retrieved February 6, 2024, from https://apps.bea.gov/scb/issues/2023/12-december/1223-digital-economy.htm? gl=1

Volume No. **03** Issue No. **02(2024) 202314**

- Shaping the future of retail for consumer industries. (2023, October 9). World Economic Forum. Retrieved February 4, 2024, from https://www.weforum.org/publications/shaping-the-future-of-retail-for-consumer-industries/
- Srinivas, V., & Ross, A. (2018, October 8). Accelerating digital transformation in banking | Deloitte. Deloitte Insights. Retrieved February 4, 2024, from https://www.deloitte.com/global/en/our-thinking/insights/industry/financial-services/digital-transformation-in-banking-global-customer-survey.html
- Tozer, A. (2023, December 1). Incorporating AI technology from the top down will build digital nationhood in 2024, says a new IMD report IMD News. IMD Business School for Management and Leadership Courses. Retrieved February 4, 2024, from https://www.imd.org/news/competitiveness/incorporating-ai-technology-from-the-top-down-will-build-digital-nationhood-in-2024-says-new-imd-report/
- World Economic Forum. (July 2020). Digital Transformation: Powering the Great Reset. World Economic Forum. Retrieved February 6, 2024, from https://www.weforum.org/publications/digital-transformation-powering-the-great-reset/

Graphics

- Digital Economy | U.S. Bureau of Economic Analysis (BEA). (December 6, 2023). [Graphics] Retrieved February 5, 2024, from https://www.bea.gov/data/special-topics/digital-economy
- OECD iLibrary. (2019). A Measurement Roadmap for the Future [Graphics] Retrieved February 5, 2024, from <a href="https://www.oecd-ilibrary.org/sites/9789264311992-en/1/2/1/1/index.html?itemId=/content/publication/9789264311992-en&_csp_=32da5d2095ef596b16d96b0367b9d519&itemIGO=oecd&itemContentType=book
- World Bank Group. (2021, June 30). A roadmap for building the digital future of food and agriculture. World Bank. [Picture] Retrieved February 6, 2024, from https://www.worldbank.org/en/news/feature/2021/03/16/a-roadmap-for-building-the-digital-future-of-food-and-agriculture